Executive bodies

In charge of PhosAgro's day-to-day operations are two executive bodies accountable to the Board of Directors:

- · the collegial body (Management Board) and
- · the sole executive body (CEO).



In 2024, the Management **Board held seven meetings** and reviewed ten matters, most of which were related to the budget discipline.

At least twice a year, at the end of six months and full calendar year, the CEO submits a report on the performance of the Company's executive bodies to the Board of Directors for review and approval. The report traditionally includes highlights of the Company's production, sales, logistics, and procurement operations, and data on progress against key investment and target projects. It also focuses heavily on the executive team's environmental and occupational safety performance, social support for employees, and external social investments.

LESG

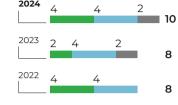


In the reporting year, the Company delivered robust **HSE results, ticking off most** relevant KPIs. In addition to that, PhosAgro continued to honour all its social commitments to develop the regions of operation, keeping its support for social and charitable projects unchanged from the previous year's record level. The Board of Directors praised the performance of executive bodies and key executives for their due consideration of ESG factors and addressing sustainability issues.

The executive bodies and management team of the Company focuses on PhosAgro's strategy and long-term sustainable business development for the benefit of shareholders and other stakeholders by linking executive remuneration to the Company's goals, including those in the realm of ESG.



Breakdown and number of matters considered



regulations

In May 2024, the number of Management Board members was approved at three. Since that date and as at 31 December 2024, members of the Management Board are Mikhail Rybnikov, Alexei Sirotenko, and Dmitry Morozov.

For more information on Mikhail Rybnikov see the Board of Directors section



INFORMATION ON MEMBERS

OF THE MANAGEMENT BOARD

Mikhail Rvbnikov

Member of the Management Board. Member of the Board of Directors and CEO at PhosAgro

Year of election: 2022 Date of birth: 30 November 1975

- Revision and approval of PhosAgro's quarterly and annual budgets
- Review of operating and financial reports
- Approval of internal

Education

Alexei

Sirotenko

Lomonosov Moscow State University, Degree in Jurisprudence, Lawyer

Year of election: 2013

Equity interest / stake of ordinary shares: none

Member of the Management Board, Deputy CEO of PhosAgro for Corporate

and Legal Affairs, Legal Affairs Director

Date of birth:

at Apatit

3 January 1969



Key competencies

Law and corporate governance



Dmitry Morozov Member of the Management Board, Advisor to the CEO of PhosAgro

Year of election: 2022

Equity interest / stake of ordinary shares: none

Date of birth: 5 June 1964



Professional experience

Professional experience

Director

(part-time)

2017 - Pr. - Apatit, Legal Affairs

2013 - Pr. - PhosAgro, Member

for Corporate and Legal Affairs

2010 - Pr. - PhosAgro, Deputy CEO

of the Management Board

2022 – Pr. – PhosAgro, Member of the Management Board

2022 - Pr. - PhosAgro, Advisor to the CEO (part-time)

2019 - Pr. - Apatit, Director for Economic Affairs

2019-2022 - PhosAgro, Director for Economic Affairs

Education

Moscow State Institute of International Relations (Russia), Degree in International Economic Relations, Economist for International Economic Relations

Key competencies

- Strategy and innovation
- · Economics, finance and audit