MATERIAL TOPICS

GRI 2-14, 2-29, 3-1, 3-2

PhosAgro looked into the topics outlined in each GRI Topic Standard and identified a list of 22 topics that hold most importance for its key stakeholders and the Company itself. This selection was made taking into account the position of the investment and finance community, including rating agencies, as well as feedback from key stakeholders, along with comments received during the professional and public assurance of the 2022 and 2023 non-financial reporting. These topics were included in this Report for disclosure.

In 2024, the number of disclosed material topics (22) and GRI indicators remained unchanged compared to 2022 and 2023.

Double materiality assessment

Selection of material topics: approaches and steps in 2024

From 2021 to 2023

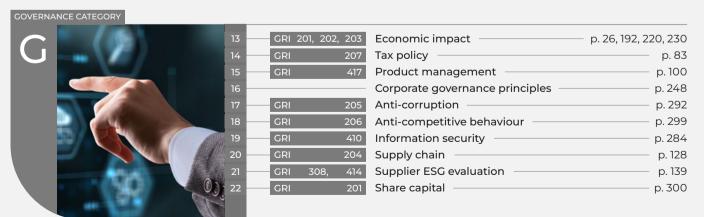
- Listing the aspects of the Company's operations.
- Assessing the impact these aspects have on the environment and society along the value chain.
- Analysing how these aspects are linked with priority UN SDGs.
- · Linking aspects with strategic risks and opportunities.
- Surveying stakeholders and identifying the materiality of these aspects as regards the Company's impact on stakeholders and their interests.
- Taking into account our experts' opinion and ESG ratings.
- Aligning 22 material topics with GRI topics.

2024

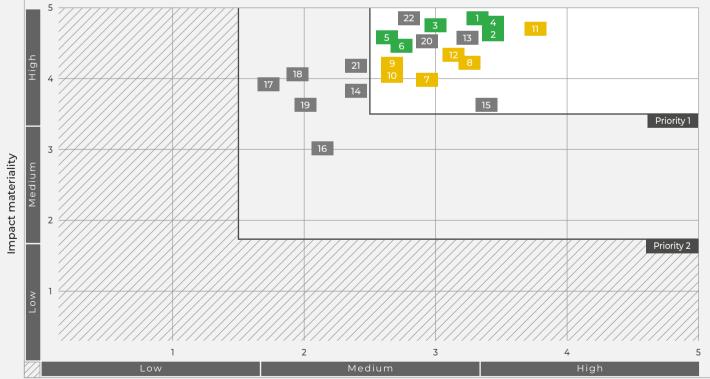
- Reviewing and confirming the continued relevance of the list of material topics identified in 2023 (list 1).
- Assessing financial materiality: identifying the potential impact of Strategy risks on the Company's operations (weight – 80%) and an international ESG rating (weight – 20%) (list 2).
- Matching the two lists and identifying priority topics with the highest impact and risks (double materiality).







Financial materiality



For more information on our approach to identifying material topics and their impact on the value chain, see the Additional Information section

