PJSC "PhosAgro"
Consolidated Statement of Financial Position at 31 December 2024

RUB million	Note	31 December 2024	31 December 2023
Acceto			
Assets Property, plant and equipment	13	357,577	308,663
Deferred tax assets	16	14,081	9,751
Non-current spare parts	10	13,564	8,059
Advances issued for property, plant and equipment		8,818	10,140
Right-of-use assets	14	6,419	7,240
Intangible assets		2,991	2,773
Catalysts		2,987	2,667
Other non-current assets	17	1,310	8,262
Investments in associates and joint ventures	15	715	636
Non-current assets		408,462	358,191
Trade and other receivables	19	104,653	66,274
Inventories	18	56,105	48,468
Cash and cash equivalents	20	10,398	29,163
VAT and other taxes receivable		9,628	7,611
Other short-term assets	17	3,125	5,083
Income tax receivable		99	1,703
Security payment for windfall tax	1(b)	-	6,355
Current assets		184,008	164,657
Total assets		592,470	522,848
Equity			
Share capital	21	372	372
Share premium	21	7,494	7,494
Retained earnings		157,590	144,658
Actuarial losses		(871)	(1,003)
Equity attributable to shareholders of the Company		164,585	151,521
Equity attributable to non-controlling interests		137	84
Total equity		164,722	151,605
Liabilities			
Loans and borrowings	23	169,962	161,710
Deferred tax liabilities	16	17,031	13,603
Lease liabilities	24	3,056	2,818
Defined benefit obligations	25	1,029	1,129
Non-current liabilities		191,078	179,260
Loans and borrowings	23	161,661	86,429
Trade and other payables	26	48,394	40,705
Dividends payable		19,779	54,919
Income tax payable		3,128	208
VAT and other taxes payable		2,633	1,954
Lease liabilities	24	1,075	1,413
Windfall tax payable	1(b)	-	6,355
Current liabilities		236,670	191,983
Total equity and liabilities		592,470	522,848

PJSC "PhosAgro"
Consolidated Statement of Cash Flows for 2024

RUB million	Note	2024	2023
Cash flows from operating activities			
Operating profit		140,459	150,756
Adjustments for:			
Depreciation and amortisation (Gain)/loss on disposal of property, plant and equipment and intangible	7, 8	36,546	32,282
assets	10	(70)	365
Cash flows from operations before changes in working capital		176,935	183,403
(Increase)/decrease in trade and other receivables <sup>1</sup>		(45,712)	6,063
Increase in inventories, catalysts and non-current spare parts		(13,263)	(11,624)
Increase/(decrease) in trade and other payables <sup>1</sup>		10,380	(46)
Cash flows from operations before income tax and interest paid		128,340	177,796
Income tax paid		(20,953)	(29,777)
Finance costs paid		(14,670)	(7,378)
Windfall tax security payment	1 (b)	-	(6,355)
Cash flows from operating activities		92,717	134,286
Cash flows from investing activities			
Finance income		4,958	2,000
Acquisition of property, plant and equipment and intangible assets		(75,152)	(64,232)
Borrowing cost capitalised paid	13	(4,702)	(1,896)
Loans issued		(2,577)	43
Advances issued for right-of-use assets Other		(136) 13,878	(94) 101
Cash flows used in investing activities		(63,731)	(64,078)
Cash flows from financing activities			
Proceeds from borrowings, net of transaction costs	23	212,336	172,906
Repayment of borrowings	23	(154,961)	(155,306)
Dividends paid to shareholders of the Company	21	(109,169)	(94,487)
Repayment of dividends previously refunded to shareholders of the		(100,100)	(0.,.0.)
Company		(587)	(182)
Refund of dividends paid <sup>2</sup>		3,132	17,416
Dividends paid to non-controlling interests		-	(131)
Lease payments	24	(1,448)	(1,416)
Cash flows used in financing activities		(50,697)	(61,200)
Net (decrease)/increase in cash and cash equivalents		(21,711)	9,008
Cash and cash equivalents at 1 January		29,163	13,356
Effect of exchange rates fluctuations		2,946	6,799
Cash and cash equivalents at 31 December	20	10,398	29,163

<sup>&</sup>lt;sup>1</sup> Changes in trade and other receivables and changes in trade and other payables include effect of foreign exchange differences from operating activities.

<sup>&</sup>lt;sup>2</sup> The Group received cash refund from depositories paid as dividends to parties who were entitled to receive them, but didn't receive dividends due to reasons beyond the depositories' control.